At the request of the Richland County DSS Director, the South Carolina Department of Social Services Human Services Division conducted a qualitative review of Richland County DSS in Fall 2001.

The review was conducted on site, and consisted of case record reviews, staff interviews, client contacts, and external stakeholder interviews. In this review, the external stakeholders interviewed were foster parents, the Guardian ad litem, Foster Care Review Board, and the Administrative Family Court Judge. We also were provided the Richland County DSS performance planning document developed in September 2000.

It must be noted that the review which generated the findings in this section was conducted in September 2001 and sampled case activity from January through August 2001. Since that time, the Agency has implemented a new computer system (CAPSS).

DEMOGRAPHIC AND SAMPLE INFORMATION

Program	Referrals	CPS	CPS	CPS	Foster	Foster	Foster
under	Not	Investigation	Treat	Treat	Care -	Care -	Home
review	Accepted		Active	Closed	Active	Closed	Licensing
	As CPS						
	Reports						
Period	6/01/01 -	4/01/01 -	8/31/01	6/01/01-	8/31/01	6/01/01 -	8/31/01
Under	8/31/01	6/30/01		8/31/01		8/31/01	
Review							
Case	44	377	328	102	234	85	98
Population							
for Period							
Under							
Review							
Cases	20	25	25	20	25	20	20
Sampled							
Cases	20	25	25	20	25	20	20
Reviewed							

MEASURES AND OUTPUTS

Outcome 1: Increase permanency for children in Foster Care (Safe and Stable Home for Every Child)

Measure	Source	County		State	
		#	%	#	%
Total Children in Care	SACWIS	385	100%	4862	100%
Children in care more than	SACWIS	237	61.56%	3052	62.77%
12 months					
In care more than 12 months	SACWIS	92	38.82%	1044	34.21%
where permanency hearing					
has not been held					
Children in care for whom	SACWIS	Report ur	nder develo	pment	
permanency plan has not					
been achieved within 3/6					
months after permanency					
planning hearing					

Summary:

While data is not readily available concerning the achievement of permanency plans, the lack of involvement of the family or the child in planning, and a superficial evaluation of case progress are major factors in this outcome.

The frequent judicial reviews and consent orders which occur raise questions about the permanency hearing not held numbers. We noted documentation problems and delays in updating the computer system which may account for this discrepancy.

Richland DSS has the structure in place which has the potential to enable achievement of this outcome, after case evaluation and client participation are addressed.

Outcome 2: Reduce Time in Foster Care to Adoption

Measure	County		State	
	#	Months	#	Months
Average number of months in foster	1	20.99	469	46.40
care until adoption is final				
Average number of days/months in	Report under development			
foster care after permanency planning				
hearing approves a plan of TPR or				
adoption for the child				
Average number of days/months in	in Report under development			
foster care after TPR is granted				

Summary: Delays in systems updates make this figure questionable.

Outcome 3: Improve Child Well-Being

Measure	County		State	
	#	%	#	%
Number and percentage of children and	In the 15	cases rev	iewed wh	ere Foster
adolescents attending school and	Children	were in se	chool, we	found that
performing: passing grades, maintaining	all were	on grade l	evel, and	12 cases
grade level, school readiness (1 st),	` ′	ere attend	_	
truancy, suspensions/expulsions, literacy,	exhibitin	g no atten	dance or l	behavior
diploma/GED, secondary education	problems	S		
Number and percentage of children and		cases rev		
adolescents who show physical and		8 children		
mental health is stable or improving		ealth or ac	•	
(therapy, screenings)	were actively receiving therapy or			
	counselir			
Number and percentage of children with		cases rev		
substance abuse are stable or improving		children		
		e abuse iss		•
		therapy of		
Number and percentage of runaways	18	4.68%	95	1.95%
Number and percentage who age out of	Report u	nder deve	lopment	
foster care and failed to meet goals				
Number and percentage who become			,	e found no
pregnant		who eithe		pregnant
	or fathered a child.			
Number and percentage who are		cases rev	-	
adjudicated for delinquency: once, more	`	%) childre		ivolved
than once.	with deli	nquency i	ssues.	

Summary: Based on case reviews, children in foster care in Richland are generally experiencing few problems with school, behavior, or substance abuse. The Independent Living cases reviewed did not document a realistic case plan to prepare the child for leaving foster care.

Outcome 4: Reduce Time in Foster Care to Reunification Without Increasing Re-entry

Measure	County		State		
	#	%	#	%	
Number and percentage of children who	Based on	our revie	ew of 25	Foster	
show physical and mental health stability	Care case	s and cas	seworker		
and/or improvement	interview	s, 9 (64.2	29%) of t	he 14	
	foster chi	ldren wit	h assesse	ed	
	physical of	or mental	health is	ssues	
	were not receiving treatment.				
Number and percentage of parents with	Report under development				
substance abuse who are stable and/or					
improving					
Average number of family/relative visits	Of the 15	Foster C	are cases	S	
per child per month (parents, other	reviewed	where vi	sitation v	was part	
relatives)	of the cas	-		•	
	visitation occurring on an average of				
	once every two months.				
Number of children who return to foster	22	7.21%	201	8.72%	
care after reunification within 12 months					

Summary: Our case review indicated visitation as an issue where the the visit was arranged but did not occur, usually due to the parent or relative not attending. In these instances, there was little evidence of followup with the parent or relative to address the need for visitation or reasons for not attending.

Outcome 5: Reduce Placements of Young Children in Group Homes or Institutions (Federal Requirements)

Measure	County		State	
	#	%	#	%
Percentage of children age 12 years and	25	9.19%	272	100%
below placed in group homes or				
institutions				

Summary: Richland DSS is taking the age of the child into consideration

when arranging placements, by considering the availability of individual foster homes first. The lack of available spaces in individual foster homes occasionally precludes placement of

siblings together unless in a group home or institution.

Outcome 6: Reduce/Prevent Abuse of Children in Foster Care

Measure	County		State	
	#	%	#	%
Number of children in foster care with	21	21.43%	98	100%
substantiated or indicated maltreatment by				
a foster parent or facility staff person				

Summary: Richland DSS has initiated regular telephone and face-to-face

contacts with foster parents by foster home licensing staff. The

visits with foster children, however, are not clearly

documenting an ongoing assessment of the child's safety.

Outcome 7: Increase Stability of Placements and Other Aspects of Foster Children's Lives

Measure	County		State	
	#	%	#	%
Percentage of children in foster care	205	53.25%	2690	55.53%
with more than two placements				

Summary: The majority of cases we reviewed had between 1 and 3

placements. In those cases with higher numbers of placements,

the reason for changing placements was not generally

documented clearly in the record.

Outcome 8: Increase Stability of Children's Lives

Measure	County		State			
	#	%	#	%		
Percentage of children who change	Of the 15	childre	n in Fost	er Care		
schools/schools systems:	who are a	attending	g school:			
Once	4(26.67%) had changed school once					
	as the result of placement					
More than once	11(73.33	%) had (changed s	school		
	more than	n once a	s the resu	ılt of		
	placements.					
Percentage of cases with more than one	Of the 25 cases reviewed, all had					
change in foster care case workers	more than one change in foster care					
	casework	ters.				

Summary:

The documentation in the files reviewed did not directly address changes in schools or school districts, but review staff were able to determine from dictation those changes in schools that were recorded. All cases reviewed had more than one change in caseworkers.

Outcome 9: Reduce/Prevent Abuse and Neglect of Children

Measure	County		State		
	#	%	#	%	
Number and percentage of indicated cases of child abuse and/or neglect:	48	60.00%	293	46.00%	
Total					
Among high-risk populations	Report u	nder develo	pment		
Number of fatalities among children	Reported Elsewhere				
known to the agency					

Summary:

Richland DSS has regular staffing procedures in place to address effective case decision-making. In actual practice, case decisions are usually based on a single contact with the family. As stated before, an ongoing assessment of child safety in active CPS and Foster Care cases is not clearly documented or enforced.

Outcome 10: Reduce/Prevent Recurrence of Child Abuse and Neglect

Measure	County		State		
	#	%	#	%	
Number and percentage of cases of children with 2 nd indicated report within 12 months of the 1 st indicated report	Report under development				
Number and percentage of cases of children with 2 nd indicated report within 12 months of reunification	Report un	nder dev	elopment		

Summary:

We noted that most cases reviewed had prior CPS history, either of unfounded reports, active agency involvement, or not accepted at referral. The general finding of limited contacts with families, particulary CPS Treatment cases, and limited supervisory involvement are significant factors in this outcome.

Outcome 11: Limit the Number of Abused and/or Neglected Children Entering Foster Care to Those Who are Truly Endangered in Their Home

Measure	County		State	
	#	%	#	%
Number and percentage of children court	62	16.10%	1131	23.26%
ordered into placement				
Number and percentage of children	5	1.30%	269	5.53%
placed informally (with relatives)				
Number and percentage of treatment	44	10.65%	360	7.24%
cases closed with risk reduced and				
treatment goals achieved (i.e. parents'				
and children's physical/mental health				
and safety improved)				

Summary:

We noted a significant number of cases with children in care either returned home or placed with relatives at the probable cause or removal hearing. In these cases, it was not clear why the removal took place instead of arranging the relative placement at the initial contact. This practice of removing then returning a child is a barrier to achieving this outcome. The limited involvement of clients and service providers in the closure decision, especially with CPS Treatment, calls into question the validity of the number above.

Outcome 12: Minimize Intrusion upon the Lives of Families and Children

Measure	County		State	
	#	%	#	%
Number and percentage of children and	In the client interviews			
families, when asked, indicate/feel that	conducted, all interviewees felt			
the agency intruded in their lives:	the involvement of the agency			
	was an intrusion into their lives.			
Where services are provided (community	Interviews and case record			
based)	reviews indicated the provision			
	of services in the community and			
	as near to the client as available.			ilable.
How we deliver services (mutual	In client interviews and in case			
planning)	record reviews, mutual planning			
	was not occurring.			
When services are provided (convenient	Most interviews reported that it			
hours)	was possible to arrange			
	convenient times for service to be			ce to be
	provided.			
How clients were treated (respect and	Report under development			
dignity)				
Number of days/weeks from achievement	Report ur	nder dev	elopment	t
of treatment goals to case closure in				
treatment cases				

Summary:

While there are regular staffings with Mental Health, the exchange of progress reports was not clearly documented. The limited involvement of clients and service providers in case planning and evaluation of case plans in terms of activities instead of behavioral change are barriers to the achievement of this outcome.

Outcome 13: Increase Supply of Foster Home Placement Slots

Measure	County		State	
	#	%	#	%
Number of licensed foster home	98	100%	1695	100%
placement slots				
Kinship care	Report under development			
Placements that fit	Report under development			
Close to home	Report under development			

Summary: Richland DSS has procedures in place to improve support to foster parents and to determine appropriate placements for

children.

Outcome 14: Increase Number of Adoptions

Measure	County		State	
	#	%	#	%
Number of adoptions finalized	n/a	n/a	n/a	n/a

Summary: Not Reviewed (Separate Organization)

Outcome 15: Reduce Number of Disrupted Adoptions

Measure	County		State	
	#	%	#	%
Number of adoptions disrupted within 12	n/a	n/a	n/a	n/a
months of finalization				

Summary: Not Reviewed (Separate Organization)